

**RAC Hourly Cost-to-Fly
1/1/2021 - 12/31/2022**

Average Fuel Price/Gallon (this 24-mo. period)	\$5.99
Current RJC Retail Fuel Price/Gallon	\$7.00
Current Millenium Discounted Fuel Price/Gallon	\$6.74
Average Purchased Fuel Price/Gallon (last month)	\$7.19

	RAC-OWNED FLEET		
	68F	73K	COMBINED
Variable Costs (550)	71,801.90	78,842.06	150,643.96
Fuel Costs (551)	47,030.34	35,593.67	82,624.01
Variable Costs (other than fuel)	24,771.56	43,248.39	68,019.95
Engine O/H Account Transfers	17,164.50	13,108.50	30,273.00
Total Non-Fixed Expenses	88,966.40	91,950.56	180,916.96
A/C Surplus/Deficit	16,608.83	(13,382.93)	3,225.90
Total Hours	1,138.50	866.20	2,004.70
Hourly Direct Operating Cost (DOC)	63.56	121.60	88.64
Hourly Capital Improv. Reserving (pad DOC up to Hourly Rate)	46.44	(11.60)	21.36
Hourly Flight Time Charge	\$110.00	\$110.00	\$110.00
Net change in hourly DOC, adjusting historical fuel price to current Millennium fuel price	\$5.17	\$5.15	\$5.16
et change in hourly DOC, adjusting historical fuel price to most recent month's average fuel price	\$8.28	\$8.23	\$8.26
Fuel Burn Rate (GPH)	6.9	6.9	6.9